San Francisco General Hospital
and Trauma Center Rebuild

Joint Conference Committee
June 23, 2015

Topics and Presenters

- Quarterly Highlights – Terry Saltz
  - Local Business Enterprise
  - Construction Budget Status
  - Furniture Fixtures Equipment (FF&E)

- Construction Schedule Summary – Ron Alameida
  - Status and Adjustments

- Transition Milestones – Lillian Chan

- Next Steps – Terry Saltz
Quarterly Highlights

Hospital Rebuild

- **Exterior**
  - Site Reinstatement & Landscaping

- **Interior**
  - Mechanical, Electrical, & Plumbing Near Complete
  - Commissioning & Air Balancing Activity In Progress
  - Fire Protection Inspections Continuing
  - Artwork installations completed
  - Radiology Equipment Installation scheduled
  - Med Gas Booms installation completed

Local Business Enterprise (LBE)

- 1,023 San Franciscans employed to date
  - Represents 23.6% field labor hours
  - Exceeds 20% threshold

- 151 Local Business Enterprises
  - $62.1 million in contracts awarded
  - Represents 9% of trade packages
  - Exceeds 5% threshold
## Construction Budget

<table>
<thead>
<tr>
<th></th>
<th>Budget</th>
<th>Expenditures/Encumbrances as of 5/31/15</th>
<th>% Expended/Encumbered</th>
<th>Forecast</th>
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</thead>
<tbody>
<tr>
<td>Purchase, Construction &amp; Mobilization</td>
<td>$680.5 M</td>
<td>$661.7M</td>
<td>98%</td>
<td>$680.5 M</td>
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<tr>
<td>Project Control</td>
<td>$189.7 M</td>
<td>$178.6 M</td>
<td>95%</td>
<td>$189.7 M</td>
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<tr>
<td>Other Program Costs</td>
<td>$9.3 M</td>
<td>$.165 M</td>
<td>2%</td>
<td>$9.3 M</td>
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<tr>
<td>Finance Costs</td>
<td>$7.9 M</td>
<td>$4.1 M</td>
<td>52%</td>
<td>$7.9 M</td>
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<tr>
<td>Total</td>
<td>$887.4 M</td>
<td>$844.5 M</td>
<td>96%</td>
<td>$887.4 M</td>
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</table>

* Finance Cost include Underwriter's discount, cost of issuance, GO oversight committee fee, Controller's audit fee

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## Bond Sales

<table>
<thead>
<tr>
<th></th>
<th>1st Bond Sale</th>
<th>2nd Bond Sale</th>
<th>3rd Bond Sale</th>
<th>4th Bond Sale</th>
<th>Total</th>
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<tbody>
<tr>
<td>% Rate</td>
<td>March 2009</td>
<td>March 2010</td>
<td>August 2012</td>
<td>January 2014</td>
<td></td>
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<tr>
<td>Budget</td>
<td>$131.7 M</td>
<td>$294.7 M</td>
<td>$251.1 M</td>
<td>$209.9 M</td>
<td>$887.4 M</td>
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<tr>
<td>Expended/Encumbered</td>
<td>$130.5 M</td>
<td>$293.7 M</td>
<td>$241.5 M</td>
<td>$178.8 M</td>
<td>$844.5 M</td>
</tr>
<tr>
<td>% Expended/Encumbered</td>
<td>99%</td>
<td>99.7%</td>
<td>97%</td>
<td>86%</td>
<td>96%</td>
</tr>
</tbody>
</table>
Furniture Fixtures and Equipment

**FF&E**: All movable furniture, fixtures, medical and IT equipment that is not permanently affixed to the hospital.

**Budget**
Support for the Rebuild FF&E will come from the philanthropy community and the City.
- $170M Target FF&E Budget
- $105M Commitment from the City

**Program Status**
- $91M Spent to date (53%)
- X-Ray and CT equipment arriving for installation
- Physiological monitoring and Stryker integration equipment being installed.

**Information Technology**
- Network installation pending IDF and MDF room readiness
- Many systems (RTLS, Wireless, UC, PTP, HUGS, TempTrak) to be installed during Owner Fit-Up.
- IT workstation and peripheral equipment deployment scheduled

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Construction Schedule Summary

![Construction Schedule Diagram](image-url)
**Schedule Status and Adjustments**

**Hospital Rebuild Staff and Stock Challenges**
- OSPHD Acceptance of Fire Alarm System
- Door Hardware Functional Verification
- Meet Stair Pressurization Requirements
- HVAC Air Balance Report verification
- OSHPD acceptance of “Exceptions”
- IT Room Readiness

**Hospital Rebuild Certificate of Occupancy Milestones**
- Completion of “Exceptions” includes 5 rooms

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**Transition Milestones Impact Analysis**

**TARGETED KEY DATES**
- Staff and Stock Occupancy/ Turnover mid-July 2015
- OSHPD Certificate of Occupancy end Nov. 2015
- Ribbon Cutting Dec 2015
- Patient Move Day/ First Day of Patient Care Spring 2016
Next Steps

- **Project Stewardship**
  - Continue regular high level meetings with Webcor’s President and DPH/DPW Directors
  - Establish firm staff and stock occupancy date
  - Establish Patient Move date

- **Financial Stewardship**
  - Determine impact of schedule adjustment:
    - Rebuild Budget (Bond)
    - FFE/IT and Transition Budgets
    - Operational Budget